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**Industrial Energy Efficiency  
and Climate Change Mitigation**

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# Industrial Energy Efficiency and Climate Change Mitigation

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**Abstract.** Industry contributes directly and indirectly (through consumed electricity) about 37% of the global greenhouse gas emissions, of which over 80% is from energy use. Total energy-related emissions, which were 9.9 GtCO<sub>2</sub> in 2004, have grown by 65% since 1971. Even so, industry has almost continuously improved its energy efficiency over the past decades. In the near future, energy efficiency is potentially the most important and cost-effective means for mitigating greenhouse gas emissions from industry. This paper discusses the potential contribution of industrial energy efficiency technologies and policies to reduce energy use and greenhouse gas emissions to 2030.

Key words: greenhouse gas mitigation, industry, energy efficiency, policy, potentials

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## **I. Introduction**

This article is based on chapter 7 of the Working Group III report to the IPCC Fourth Assessment (IPCC, 2007) and provides a review of the trends, opportunities, and policy options to reduce GHG emissions from the industrial sector. Industry uses almost 40% of worldwide energy. It contributes almost 37% of global greenhouse gas emissions (GHG). In most countries, CO<sub>2</sub> accounts for more than 90% of CO<sub>2</sub>-eq GHG emissions from the industrial sector (Price *et al.*, 2006; US EPA, 2006). These CO<sub>2</sub> emissions arise from three sources: (1) the use of fossil fuels for energy, either directly by industry for heat and power generation or indirectly in the generation of purchased electricity and steam; (2) non-energy uses of fossil fuels in chemical processing and metal smelting; and (3) non-fossil fuel sources, for example cement and lime manufacture. Industrial processes, primarily chemicals manufacture and metal smelting also emit other GHGs, including methane (CH<sub>4</sub>), nitrous oxide (N<sub>2</sub>O), HFCs, CFCs, and PFCs,

The energy intensity of industry has steadily declined in most countries since the oil price shocks of the 1970s. Historically, industrial energy-efficiency improvement rates have typically been around 1%/year. However, various countries have demonstrated that it is possible to double these rates for extended periods of time (i.e. 10 years or more) through the use of policy mechanisms. Still, large potentials exist to further reduce energy use and GHG emissions in most sectors and economies.

## **II. Historic and Future Trends**

Globally, energy-intensive industries still emit the largest share of industrial GHG emissions

(Dasgupta and Roy, 2000; IEA, 2003a,b; Sinton and Fridley, 2000). Hence, this paper focuses on the key energy-intensive industries: iron and steel, chemicals (including fertilisers), petroleum refining, minerals (cement, lime, glass and ceramics) and pulp and paper. The production of energy-intensive industrial goods has grown dramatically and is expected to continue growing as population and per capita income increase. Since 1970, global annual production of cement increased 271%; aluminium, 223%; steel, 84% (USGS, 2005), ammonia, 200% (IFA, 2005) and paper, 180% (FAO, 2006). Much of the world's energy-intensive industry is now located in developing nations. In 2003, developing countries accounted for 78% of global cement manufacture (USGS, 2005), 57% of global nitrogen fertilizer production (IFA, 2004), about 50% of global primary aluminium production (USGS, 2005) and 42% of global steel production (IISI, 2005). In 2004 developing countries accounted for 46% of final energy use by industry, developed countries, 43%, and economies in transition, 11%. Since many facilities in developing nations are new, they sometimes incorporate the latest technology and have the lowest specific emission rates (BEE, 2006; IEA, 2006b). Many older, inefficient facilities remain in both industrialised and developing countries. However, there is a huge demand for technology transfer (hardware, software and know-how) to developing nations to achieve energy efficiency and emissions reduction in their industrial sectors. Though large scale production dominates these energy intensive industries globally small and medium sized enterprises (SMEs) have significant shares in many developing countries which create special challenges for mitigation efforts.

Total industrial sector GHG emissions are currently estimated to be about 12 GtCO<sub>2</sub>-eq/yr. Global and sectoral data on final energy use, primary energy use, and energy-related CO<sub>2</sub> emissions including indirect emissions related to electricity use, for 1971 to 2004 (Price *et al.*, 2006), are shown in Table 1. In 1971, the industrial sector used 91 EJ of primary energy, 40%

of the global total of 227 EJ. By 2004, industry's share of global primary energy use declined to 37%.

**Table 1:** Industrial sector final energy, primary energy and energy-related carbon dioxide emissions, nine world regions, 1971–2004

	Final Energy (EJ)			Primary Energy (EJ)			Energy-Related Carbon Dioxide, including indirect emissions from electricity use (MtCO <sub>2</sub> )		
	1971	1990	2004	1971	1990	2004	1971	1990	2004
Pacific OECD	6.02	8.04	10.31	8.29	11.47	14.63	524	710	853
North America	20.21	19.15	22.66	25.88	26.04	28.87	1,512	1,472	1512
Western Europe	14.78	14.88	16.60	19.57	20.06	21.52	1,380	1,187	1126
Central and East Europe	3.75	4.52	2.81	5.46	7.04	3.89	424	529	263
Former Soviet Union	11.23	18.59	9.87	15.67	24.63	13.89	1,095	1,631	856
Developing Asia	7.34	19.88	34.51	9.38	26.61	54.22	714	2,012	4098
Latin America	2.79	5.94	8.22	3.58	7.53	10.87	178	327	469
Sub-Saharan Africa	1.24	2.11	2.49	1.70	2.98	3.60	98	178	209
Middle East & North Africa	0.83	4.01	6.78	1.08	4.89	8.63	65	277	470
World	68.18	97.13	114.25	90.61	131.25	160.13	5,990	8,324	9855

Notes

1) Biomass energy included

2) Industrial sector 'final energy' use excludes energy consumed in refineries and other energy conversion operations, power plants, coal transformation plants, etc. However, this energy is included in 'primary energy'. Upstream energy consumption was reallocated by weighting electricity, petroleum and coal products consumption with primary factors reflecting energy use and losses in energy industries. Final energy includes feedstock energy consumed, for example in the chemical industry. 'CO<sub>2</sub> emissions' in this table are higher than in IEA's Manufacturing Industries and Construction category because they include upstream CO<sub>2</sub> emissions allocated to the consumption of secondary energy products, such as electricity and petroleum fuels. To reallocate upstream CO<sub>2</sub> emissions to final energy consumption, we calculate CO<sub>2</sub> emission factors, which are multiplied by the sector's use of secondary energy (Price et al., 2006).

Energy use represents the largest source of GHG emissions in industry (83%). In 2004, energy use by the industrial sector resulted in emissions of 9.9 GtCO<sub>2</sub>, 37% of global CO<sub>2</sub> emissions from energy use. Direct CO<sub>2</sub> emissions totalled 5.1 Gt, the balance being indirect emissions associated with the generation of electricity and other energy carriers. The developing nations' share of industrial CO<sub>2</sub> emissions from energy use grew from 18% in 1971 to 53% in 2004. In 2000, CO<sub>2</sub> emissions from non-energy uses of fossil fuels (e.g., production of petrochemicals) and from non-fossil fuel sources (e.g., cement manufacture)

were estimated to be 1.7 GtCO<sub>2</sub> (Olivier and Peters, 2005). Industrial emissions of non-CO<sub>2</sub> gases totalled about 0.4 GtCO<sub>2</sub>-eq in 2000 and are projected to be at about the same level in 2010. Direct GHG emissions from the industrial sector are currently about 7.2 GtCO<sub>2</sub>-eq, and total emissions, including indirect emissions, are about 12 GtCO<sub>2</sub>-eq.

Future projections of the IPCC (IPCC, 2000) show energy-related industrial CO<sub>2</sub> emissions of 14 and 20 GtCO<sub>2</sub> in 2030 for the B2 and A1B scenarios<sup>1</sup>, respectively. In both scenarios, CO<sub>2</sub> emissions from industrial energy use are expected to grow significantly in the developing countries, while remaining essentially constant in the A1 scenario and declining in the B2 scenario for the industrialized countries and countries with economies-in-transition.

### **III. Energy Efficiency and GHG Emission Mitigation**

IEA (2006) found, “The energy intensity of most industrial processes is at least 50% higher than the theoretical minimum.” This provides a significant opportunity for reducing energy use and its associated CO<sub>2</sub> emissions. A wide range of technologies have the potential for reducing industrial GHG emissions, of which energy efficiency is one of the most important, especially in the short- to mid-term. Other opportunities include fuel switching, material efficiency, renewables and reduction of non-CO<sub>2</sub> GHG emissions. Within each category, some technologies, such as the use of more efficient motor systems, are broadly applicable across all industries; while others are process-specific. Below we discuss cross-cutting and industry-wide technology opportunities, process or sector-specific technologies and management or operational opportunities.

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<sup>1</sup> The terms refer to the IPCC Special report on Emission Scenarios and denote two different world views. The A1-family of scenarios assumes a world of rapid economic growth and regional convergence, with global population peaking mid-century. The B2 scenario reflects a world with modest economic and population growth, while the economies are more locally oriented. Neither scenario is considered more or less probably than the other.

### III.1 Sector-wide Technologies

Approximately 65% of electricity consumed by industry is used by *motor systems* (De Keulenaer et al. 2004; Xenergy 1998). The efficiency of motor-driven systems can be increased by reducing losses in the motor windings, using better magnetic steel, improving the aerodynamics of the motor and improving manufacturing tolerances. However, maximizing efficiency requires properly sizing of all components, improving the efficiency of the end-use devices (pumps, fans, etc.), reducing electrical and mechanical transmission losses, and the use of proper operation and maintenance procedures. Implementing high-efficiency motor driven systems, or improving existing ones, in the EU-25 could save about 30% of the energy consumption, up to 202 TWh/yr (De Keulenaer *et al.*, 2004), in the USA, over 100 TWh/yr by 2010 (Xenergy, 1998).

IEA (2006a) estimates that *steam generation* consumes about 15% of global final industrial energy use. The efficiency of current steam boilers can be as high as 85%, through general maintenance, improved insulation, combustion controls and leak repair, improved steam traps and condensate recovery. Studies in the USA identified energy-efficiency opportunities with economically attractive potentials up to 18–20% (Einstein et al., 2001; US DOE, 2002).

*Energy recovery* techniques are old, but large potentials still exist (Bergmeier, 2003). It can take different forms: heat, power and fuel recovery. The discarded heat can be re-used in other processes onsite, or used to preheat incoming water and combustion air. New, more efficient heat exchangers or more robust (e.g., low-corrosion) heat exchangers are being developed continuously, improving the profitability of enhanced heat recovery. Waste heat conversion by heat transformers or by thermo-electrical conversion as well as recovery of



brake energy by power electronics to electricity poses great potential. Typically, cost-effective energy savings of 5 to 40% are found in process integration analyses in almost all industries (Worrell et al. 2002; IEA-IETS, n.d.).

Power can be recovered from processes operating at elevated pressures using even small pressure differences to produce electricity through pressure recovery turbines. Examples of pressure recovery opportunities are blast furnaces, fluid catalytic crackers and natural gas grids. Power recovery may also include the use of pressure recovery turbines instead of pressure relief valves in steam networks and organic Rankine cycles from low-temperature waste streams. Bailey and Worrell (2005) found a potential savings of 1 to 2% of all power consumed in the USA, which would mitigate 21 MtCO<sub>2</sub>.

*Cogeneration* (also called Combined Heat and Power, CHP) involves using energy losses in power production to generate heat and/or cold for industrial processes and district heating, providing significantly higher system efficiencies. Industrial cogeneration is an important part of power generation in Germany and the Netherlands, and in many countries. Mitigation potential for industrial cogeneration is estimated at almost 150 MtCO<sub>2</sub> for the USA (Lemar, 2001), and 334 MtCO<sub>2</sub> for Europe (De Beer *et al.*, 2001).

### **III.2 Inter-Industry Energy Efficiency Opportunities.**

Use of granulated slag in Portland cement may increase energy use in the steel industry, but can reduce both energy consumption and CO<sub>2</sub> emissions during cement production by about 40% (Cornish and Kerkhoff, 2004). Co-siting of industries can achieve GHG mitigation by allowing the use of byproducts as useful input and by integrating energy systems. In Kalundborg (Denmark) various industries (e.g., cement and pharmaceuticals production and a CHP plant) form an eco-industrial park that serves as an example of the integration of energy and material flows (Heeres et al., 2004). Heat-cascading systems, where waste heat from one industry is used by another, are a promising cross-industry option for saving energy. Based on the Second Law of Thermodynamics, Grothcurth et al. (1989) estimated up to 60% theoretical energy saving potential from heat cascading systems. However, as the potential is dependent on many site-specific factors, the practical potential of these systems may be limited to approximately 5% (Matsushashi et al. 2000). Other examples are the use of (waste) fuels generated by one industry and used by another industry, while this results in GHG emission reductions, this may not result in energy-efficiency improvement.

### **III.3 Process-Specific Technologies and Measures**

This section discusses process specific mitigation options, focusing on energy intensive industries: iron and steel, chemicals, petroleum refining, minerals (cement, lime and glass) and pulp and paper. These industries (excluding petroleum refining) accounted for almost 70% of industrial final energy use in 2003 (IEA 2006a). With petroleum refining, the total is over 80%. All the industries discussed in this section can also benefit from application of the technologies and measures described above.

**III.3.1 Iron and Steel.** Global steel industry with production of 1129 Mt in 2005 emits 1500 to 1600 MtCO<sub>2</sub> or about 6 to 7% of global anthropogenic emissions (Kim and Worrell, 2002a). It includes emissions from coke manufacture and indirect emissions due to power consumption. Emissions per tonne of steel vary widely between countries: 1.25 tCO<sub>2</sub> in Brazil, 1.6 tCO<sub>2</sub> in Korea and Mexico, 2.0 tCO<sub>2</sub> in the USA, and 3.1 to 3.8 tCO<sub>2</sub> in China and India (Kim and Worrell, 2002a). These differences are due to a range of factors including fuel mix, different degrees of integration but mainly due to the age and type of technology and levels of retrofitting of energy relevant process steps.

Iron and steel production is a combination of batch processes. Steel industry efforts to improve energy efficiency include enhancing continuous production processes to reduce heat loss, increasing recovery of waste energy and process gases, and efficient design of electric arc furnaces, for example scrap preheating, high-capacity furnaces, foamy slagging and fuel and oxygen injection. The potential for energy efficiency improvement varies based on the production route used, product mix, energy and carbon intensities of fuel and electricity, and the boundaries chosen for the evaluation. Kim and Worrell (2002a) estimated socio-economic potential by taking industry structure into account. They benchmarked the energy efficiency of steel production to the best practice performance in five countries with over 50% of world steel production, finding potential CO<sub>2</sub> emission reductions due to energy efficiency improvement varying from 15% (Japan) to 40% (China, India and the US). A study in 2000 estimated the 2010 global technical potential for energy efficiency improvement with existing technologies at 24% (De Beer *et al.*, 2000a) and that an additional 5% could be achieved by 2020 using advanced technologies such as smelt reduction and near net shape casting. Economics may limit the achievable emission reduction potential. A recent analysis of the efficiency improvement of electric arc furnaces in the US steel industry found that the

average efficiency improvement between 1990 and 2002 was 1.3%/yr, of which 0.7% was due to stock turnover and 0.5% due to retrofit of existing furnaces (Worrell and Biermans, 2005).

**III.3.2 Chemicals and Fertilizers.** The chemical industry is highly diverse, with thousands of companies producing tens of thousands of products in quantities varying from a few kilograms to thousand of tonnes. Galitsky and Worrell (2004) identify separations, chemical synthesis and process heating as the major energy consumers in the chemical industry, and list examples of technology advances that could reduce energy consumption in each area, for example improved membranes for separations, more selective catalysts for synthesis and greater process integration to reduce process heating requirements. Longer-term, biological processing offers the potential of lower energy routes to chemical products.

*Ethylene*, which is used in the production of plastics and many other products, is produced by steam cracking hydrocarbon feedstocks, from ethane to gas oil. Hydrogen, methane, propylene and heavier hydrocarbons are produced as byproducts. The heavier the feedstock, the more and heavier the byproducts, and the more energy consumed per tonne of ethylene produced. Ren *et al.* (2006) report that steam cracking for olefin production is the most energy consuming process in the chemicals industry, accounting for emissions of about 180 MtCO<sub>2</sub>/yr and that significant reductions are possible. Cracking consumes about 65% of the total energy used in ethylene production, but use of state-of-the-art technologies (e.g., improved furnace and cracking tube materials and cogeneration using furnace exhaust) could save up to about 20% of total energy. The remainder of the energy is used for separation of the ethylene product, typically by low-temperature distillation and compression. Up to 15%

total energy can be saved by improved separation and compression techniques (e.g., absorption technologies for separation).

Swaminathan and Sukalac (2004) report that the *fertilizer industry* uses about 1.2% of world energy consumption. More than 90% of this energy is used in the production of ammonia (NH<sub>3</sub>). However, as the result of energy efficiency improvements, modern ammonia plants are designed to use about half the energy per tonne of product than those designed in 1960s, with design energy consumption dropping from over 60 GJ/t NH<sub>3</sub> in the 1960s to 28 GJ/t NH<sub>3</sub> in the latest design plants, approaching the thermodynamic limit of about 19 GJ/t NH<sub>3</sub>. Benchmarking data indicate that the best-in-class performance of operating plants ranges from 28.0 to 29.3 GJ/t NH<sub>3</sub> (Chaudhary, 2001; PSI, 2004). The newest plants tend to have the best energy performance, and many of them are located in developing countries, which now account for 57% of nitrogen fertilizer production (IFA, 2004). Individual differences in energy performance are mostly determined by feedstock (natural gas compared with heavier hydrocarbons) and the age and size of the ammonia plant (PSI, 2004, Phylipsen *et al.*, 2002).

**III.3.3 Petroleum Refining.** As of the beginning of 2004, there were 735 refineries in 128 countries with a total crude oil distillation capacity of 82.3 million barrels per day. Petroleum industry operations consume up to 15 to 20% of the energy in crude oil, or 5 to 7% of world primary energy, with refineries consuming most of that energy (Eidt, 2004). Worrell and Galitsky (2005), based on a survey of US refinery operations, found that most petroleum refineries can economically improve energy efficiency by 10–20%, and provided a list of over 100 potential energy saving steps. The petroleum industry has had long-standing energy efficiency programmes for refineries and the chemical plants with which they are often integrated. These efforts have yielded significant results. Exxon Mobil reported over 35%

reduction in energy use in its refineries and chemical plants from 1974 to 1999, and in 2000 instituted a programme whose goal was a further 15% reduction. Chevron reported a 24% reduction in its index of energy use between 1992 and 2004.

**III. 3.4 Cement.** Global cement production grew from 594 Mt in 1970 to 2200 Mt in 2005. In 2004 developed countries produced 570 Mt (27% of world production) and developing countries 1560 Mt (73%) (USGS, 2005). The production of clinker emits CO<sub>2</sub> from the calcination of limestone. The major energy uses are fuel for the production of clinker and electricity for grinding raw materials and the finished cement. Based on average emission intensities, total emissions in 2003 are estimated at 1587 MtCO<sub>2</sub> to 1697 MtCO<sub>2</sub>, or about 5% of global CO<sub>2</sub> emissions, half from process emissions and half from direct energy use. Global average CO<sub>2</sub> emission per tonne cement production is estimated by Worrell *et al.* (2001) at 814 kg. CO<sub>2</sub> emission/t cement vary by region from a low of 700 kg in Western Europe and 730 kg in Japan and South Korea, to a high of 900, 930, and 935 kg in China, India and the United States (Humphreys and Mahasenan, 2002; Worrell *et al.*, 2001). This reflects differences of fuels mixes, cement types but also kiln technologies, with age and size being critical parameters.

Emission intensities have decreased by approximately 0.9%/yr since 1990 in Canada, 0.3%/yr (1970–1999) in the USA, and 1%/yr in Mexico (Nyboer and Tu, 2003; Worrell and Galitsky, 2004; Sheinbaum and Ozawa, 1998). Benchmarking and other studies have demonstrated a technical potential for up to 40% improvement in energy efficiency (Kim and Worrell, 2002b; Worrell *et al.*, 1995). Countries with a high potential still use outdated technologies, like the wet process clinker kiln.

**III.3.5 Pulp and Paper.** Direct emissions from the pulp, paper, paperboard and wood products industries are estimated to be 264 MtCO<sub>2</sub>/yr (Miner and Lucier, 2004). The industry's indirect emissions from purchased electricity are less certain, but are estimated to be 130 to 180 MtCO<sub>2</sub>/yr (WBCSD, 2005). Mitigation opportunities in the pulp and paper industry consist of energy efficiency improvement, cogeneration, increased use of (self-generated) biomass fuel, and increased recycling of recovered paper. As the pulp and paper industry consumes large amounts of motive power and steam, the cross-cutting measures discussed above apply to this industry.

Because of increased use of biomass and energy efficiency improvements, the GHG emissions from the pulp and paper industry have been reduced over time. Since 1990, CO<sub>2</sub> emission intensity of the European paper industry has decreased by approximately 25% (WBCSD, 2005), the Australian pulp and paper industry about 20% (A3P, 2006), and the Canadian pulp and paper industry over 40% (FPAC, n.d.). Fossil fuel use by the US pulp and paper industry declined by more than 50% between 1972 and 2002 (AF&PA, 2004). However, despite these improvements, Martin *et al.* (2000) found a technical potential for GHG reduction of 25% and a cost-effective potential of 14% through widespread adoption of 45 energy-saving technologies and measures in the US pulp and paper industry. Inter-country comparisons of energy-intensity in the mid-1990s suggest that fuel consumption by the pulp and paper industry could be reduced by 20% or more in a number of countries by adopting best practices (Farla *et al.*, 1997).

### III.4 Management and Operations.

*Management tools can reduce energy use. Staff training in companies' general approach to energy efficiency (Caffal, 1995), reward systems have had good results. Several countries have instituted voluntary corporate energy management standards (e.g. Canada, Denmark, Ireland, Sweden and the U.S.).* Companies of all sizes use energy audits to identify opportunities for reducing energy use. Approximately, 10% (Okazaki et al. 2004) of total energy consumption in steel making could be saved through improved energy and materials management.

Companies can use *benchmarking* to compare their operations with those of others, to industry average, or to best practice, to improve energy efficiency. The petroleum industry has the longest experience with energy efficiency benchmarking through the use of an industry-accepted index developed by a private company (Barats, 2005). Many benchmarking programmes are developed through trade associations or ad hoc consortia of companies, and their details are often proprietary. However, ten Canadian potash operations published the details of their benchmarking exercise (CFI, 2003), which showed that increased employee awareness and training was the most frequently identified opportunity for improved energy performance. Several governments have supported the development of benchmarking programmes in various forms, for example Canada, Flanders (Belgium), the Netherlands, Norway and the USA.

Application of housekeeping and general maintenance on older, less-efficient plants can yield energy savings of 10–20%. Low-cost/minor capital measures (e.g. combustion efficiency optimisation, recovery and use of exhaust gases, use of correctly sized, high efficiency



electric motors and insulation) show energy savings of 20–30%. Higher capital expenditure measures (e.g. automatic combustion control, improved design features for optimisation of piping sizing, and air intake sizing, and use of variable speed drive motors, automatic load control systems and process residuals) can result in energy savings of 40–50% (UNIDO, 2001, Bakaya-Kyahurwa, 2004).

#### **IV Medium-Term Mitigation Potential and Cost**

An attempt to estimate global mitigation potential from national and regional estimates was unsuccessful. Information is lacking for the former Soviet Union, Africa, Latin America and parts of Asia. However, we were able to develop a global estimate for the industrial sector by summing estimates of the mitigation potential in specific industry sub-sectors, e.g. iron and steel. Table 2 presents an estimate of the industrial sector mitigation potential and cost in 2030.

**Table 2.** Estimated potential for CO<sub>2</sub> Emission reduction in 2030. Results are presented for selected energy-intensive industries and for three world regions. Impact of increased recycling is included in the potentials as (material) efficiency improvement. Note that it was impossible to distinguish fuel mix effects from efficiency changes. However, fuel mix effects are generally very small, except for the cement and pulp and paper industries.

		2030 production (Mt) <sup>a</sup>		Mitigation potential (%)	Cost range, (\$/tCO <sub>2</sub> -eq)	Mitigation potential (MtCO <sub>2</sub> -eq/yr)	
	Area <sup>b</sup>	A1	B2			A1	B2
CO <sub>2</sub> Emissions from processes and energy use							
Steel <sup>c,d</sup>	Global	1,163	1,121	15–40	<50	430–1,500	420–1,500
	OECD	370	326	15–40	<50	90–300	80–260
	EIT	162	173	25–40	<50	80–240	85–260
	Dev. Nat.	639	623	25–40	<50	260–970	250–940
Primary Aluminium <sup>e,f</sup>	Global	39	37	15–25	<100	53–82	49–75
	OECD	12	11	15–25	<100	16–25	15–22
	EIT	9	6	15–25	<100	12–19	8–13
	Dev. Nat.	19	20	15–25	<100	25–38	26–40
Cement <sup>g,h,i</sup>	Global	6,517	5,251	11–40	<50	720–2,100	480–1,700
	OECD	600	555	11–40	<50	65–180	50–160
	EIT	362	181	11–40	<50	40–120	20–60
	Dev. Nat.	5,555	4,515	11–40	<50	610–1,800	410–1,500
Ethylene <sup>j</sup>	Global	329	218	20	<20	85	58
	OECD	139	148	20	<20	35	40
	EIT	19	11	20	<20	5	3
	Dev. Nat.	170	59	20	<20	45	15
Ammonia <sup>k,l</sup>	Global	218	202	25	<20	110	100
	OECD	23	20	25	<20	11	10
	EIT	21	23	25	<20	10	12
	Dev. Nat.	175	159	25	<20	87	80
Petroleum Refining <sup>m</sup>	Global	4,691	4,508	10–20	Half <20	150–300	140–280
	OECD	2,198	2,095	10–20	Half <50	70–140	67–130
	EIT	384	381	10–20	“	12–24	12–24
	Dev. Nat.	2,108	2,031	10–20	“	68–140	65–130
Pulp and Paper <sup>n</sup>	Global	1,321	920	5–40	<20	49–420	37–300
	OECD	695	551	5–40	<20	28–220	22–180
	EIT	65	39	5–40	<20	3–21	2–13
	Dev. Nat.	561	330	5–40	<20	18–180	13–110
Other Industries, Electricity Conservation <sup>s</sup>					Cost	Mitigation Potential	

				range (\$)	(MtCO <sub>2</sub> -eq)		
					A1	B2	
	Global			25% <20	1,100–1,300	410–540	
	OECD			25% <50	140–210	65–140	
	EIT				50% <100	340–350	71–85
	Dev. Nat.				<sup>d</sup>	640–700	280–320
<b>Sum<sup>o,p,q</sup></b>	Global					3,000–6,300	2,000–5,100
	OECD					580–1,300	470–1,100
	EIT					540–830	250–510
	Dev. Nat.					2,000–4,300	1,300–3,400

Notes and sources:

- a Price et al., 2006.
- b Global total may not equal sum of regions due to independent rounding.
- c Kim and Worrell, 2002a.
- d Expert judgement.
- e Emission intensity based on IAI Life-Cycle Analysis, excluding alumina production and aluminium shaping and rolling. Emissions include anode manufacture, anode oxidation and power and fuel used in the primary smelter, but exclude PFC emission reduction.
- f Assumes upgrade to current state-of-the art smelter electricity use and 50% penetration of zero emission inert electrode technology by 2030.
- g Humphreys and Mahasenana, 2002.
- h Hendriks et al., 1999.
- i Worrell et al., 1995.
- j Ren et al., 2005.
- k Basis for estimate: 10 GJ t<sup>-1</sup> NH<sub>3</sub> difference between the average plant and the best available technology and operation on natural gas.
- l Rafiqul et al., 2005.
- m Worrell and Galitsky, 2005.
- n Farahani et al., 2004.
- o Due to gaps in quantitative information the column sums in this table do not represent total industry emissions or mitigation potential. Global total may not equal sum of regions due to independent rounding.
- p The mitigation potential of the main industries include electricity savings.
- q Mitigation potential for other industries includes only reductions for reduced electricity use for motors. Limited data in the literature did not allow estimation of the potential for other mitigation options in these industries.

Mitigation potential and cost for industrial CO<sub>2</sub> emissions were estimated as follows:

- (1) Price *et al.* (2006) estimates for 2030 production rate by industry and geographic area for the SRES A1 and B2 scenarios (IPCC, 2000) were used.
- (2) Mitigation potential estimates available from literature have been supplemented by mitigation potential estimates developed by assuming deployment of current best practice by all plants in 2030.

Mitigation cost estimates are based on both published values and expert judgment. In most cases the available cost information was not comprehensive and we have not developed marginal abatement cost curves. Estimates have not been made for some smaller industries (e.g., glass) and for the light industries. A significant amount of information was available on industrial sector mitigation potential and cost by country or region. To build-up a truly global estimate from this data was not possible at the time as robust information was lacking for the former Soviet Union, Africa, Latin America and parts of Asia.

Table 2 is based on a limited number of studies and implicitly assumes that current trends will continue until 2030. Key uncertainties in the projections include: the rate of technology development and diffusion, the cost of future technology, future energy and carbon prices, the level of industrial activity in 2030, and policy driver, both climate and non-climate. The use of two scenarios, A1B and B2, help in estimation of range of values to reflect uncertainties. About a third of the savings potential of electric motor systems (see above) was assumed to be realized in the baseline, resulting in a net mitigation potential of 13% of industrial electricity use. This mitigation potential was included in the estimates of mitigation potential for energy-intensive industries presented in Table 2.

However, it is also necessary to consider the potential for electricity savings from non-energy-intensive industries, which are large consumers of electricity. Due to data limitations US data (EIA, 2002) on electricity use as a fraction of total energy use by industry and on the fraction of electricity use consumed by motor driven systems was taken as representative of global patterns. The emission reduction potential from motor systems in the non-energy-intensive industries have been estimated as residual by subtracting the savings from energy-intensive industries from total industrial emissions reduction potential.

The total potential for GHG emission mitigation in the industrial sector by 2030 is estimated to be 14-30% of the A1B SRES scenario, and 17-35% in the B1 SRES scenario.

## **V. Lessons Learned and Policy Implications**

Industry can respond to the potential for increased government regulation or changes in consumer preferences in two ways: by mitigating its own GHG emissions and by developing new, lower GHG emission products and services. To the extent that industry does this before required by either regulation or the market, it is demonstrating the type of anticipatory, or planned, adaptation. Due to the variety of barriers faced by industrial decision makers there is no “silver bullet”; i.e. no single policy to resolve the barriers for all industries. We discuss in next sections a portfolio of policies that have been tried in various countries.

### ***V.1 Voluntary Programmes and Agreements***

Voluntary Agreements are defined as formal agreements that are essentially contracts between government and industry that include negotiated targets with time schedules and

commitments on the part of all participating parties (IEA, 1997). Voluntary agreements by industry have been implemented in industrialized countries since the early 1990s. These agreements fall into three categories: completely voluntary; voluntary with the threat of future taxes or regulation if shown to be ineffective; and voluntary, but associated with an energy or carbon tax (Price, 2005). Agreements that include explicit targets, and exert pressure on industry to meet those targets, are the most effective (UNFCCC, 2002).

Voluntary agreements typically cover a period of five to ten years, so that strategic energy-efficiency investments can be planned and implemented.

Independent assessments find that experience with voluntary agreements has been mixed, with some of the earlier programmes appearing to have been poorly designed, failing to meet targets, or only achieving business-as-usual savings (Bossoken, 1999; Chidiak, 2000; Chidiak, 2002; Hansen and Larsen, 1999; OECD, 2002; Starzer, 2000). Recently, a number of voluntary agreement programmes have been modified and strengthened, while additional countries, including some newly industrialized and developing countries, are adopting such agreements in efforts to increase the efficiency of their industrial sectors (Price, 2005). The more successful programmes are typically those that have either an implicit threat of future taxes or regulations, or those that work in conjunction with an energy or carbon tax, such as the Dutch Long-Term Agreements, the Danish Agreement on Industrial Energy Efficiency and the UK Climate Change Agreements. Such programmes can provide energy savings beyond business-as-usual (Bjørner and Jensen, 2002 ; Future Energy Solutions, 2004; Future Energy Solutions, 2005) and are cost-effective (Phylipsen and Blok, 2002). The Long-Term Agreements, for example, stimulated between 27% and 44% (17 to 28 PJ) of the observed energy savings, which was a 50% increase over historical autonomous energy efficiency rates in the Netherlands prior to the agreements (Kerssemeeckers, 2002; Rietbergen *et al.*, 2002).

In addition to the energy and carbon savings, these agreements have important longer-term impacts (Delmas and Terlaak, 2000; Dowd *et al.*, 2001) including: Changing attitudes, reducing barriers to innovation and technology adoption, creating market transformations, promoting positive dynamic interactions between different actors involved in technology research and development, deployment, and market development, facilitating cooperative arrangements that provide learning mechanisms within an industry.

## **V.2 Financial instruments: taxes, subsidies and access to capital.**

To date there is limited experience with taxing industrial GHG emissions. The UK Climate Change Levy applies to industry only and is levied on all non-household use of coal, gas, electricity, and non-transport LPG. Fuels used for electricity generation or non-energy uses, waste-derived fuels, renewable energy, including quality CHP, which uses specified fuels and meets minimum efficiency standards, are exempt from the tax.

Subsidies are also used to stimulate investment in energy-saving measures by reducing investment cost. Subsidies to the industrial sector include: grants, favourable loans and fiscal incentives, such as reduced taxes on energy-efficient equipments, accelerated depreciation, tax credits and tax deductions. Many developed and developing countries have financial schemes to promote industrial energy savings. Evaluations show that subsidies for industry may lead to energy savings and can create a larger market for energy efficient technologies (De Beer *et al.*, 2000b; WEC, 2001). Whether the benefits to society outweigh the cost of these programmes, or whether other instruments would have been more cost-effective, has to be evaluated on a case-by-case basis.

Investors in developing countries tend to have a weak capital base. Development and finance institutions therefore often play a critical role in implementing energy efficiency policies. Their role often goes beyond the provision of project finance and may directly influence technology choice and the direction of innovation (George and Prabhu, 2003). The retreat of national development banks in some developing countries (as a result of both financial liberalisation and financial crises in national governments) may hinder the widespread adoption of mitigation technologies because of lack of financial mechanisms to handle the associated risk.

### **V.3 Regulation and Labelling**

For specific activities and regions there is scope for reducing greenhouse gas emissions from industrial sectors via regulation. For example mandating the labelling of mass produced motor systems or of products containing fluorinated gases is an option, as well as training and certification requirements for technicians or planners or requiring adequate investment profitability calculations based on life cycle costing approaches. The first regulations on non-CO<sub>2</sub> GHGs are emerging in Europe. A new EU regulation (EC 842/2006) on fluorinated gases includes prohibition of the use of SF<sub>6</sub> in magnesium die casting. The regulation contains a review clause that could lead to further use restrictions. National legislation is in place in Austria, Denmark, Luxembourg, Sweden and Switzerland that limits the use of HFCs in refrigeration equipment, foams and solvents. During the review of permits for large installations under the EU's Integrated Pollution Prevention and Control (IPPC) Directive (EC, 96/61) a number of facilities have been required to implement best available control technologies e.g. for N<sub>2</sub>O and fluorinated gases.



#### **V.4 Technology Research, Development, Deployment and Diffusion (RDD&D)**

Most industrial processes use at least 50% more than the theoretical minimum energy requirement determined by the laws of thermodynamics, suggesting a large potential for energy-efficiency improvement and GHG emission mitigation (IEA, 2006a). However, RDD&D is required to capture these potential efficiency gains and achieve significant GHG emission reductions. It is important to realize that successful technologies must also meet a host of other performance criteria, including cost competitiveness, safety, and regulatory requirements; as well as winning consumer acceptance. A review of 54 emerging energy-efficient technologies, produced or implemented in the US, EU, Japan and other industrialized countries for the industrial sector, found that 20 of the technologies had environmental benefits in the areas of ‘reduction of wastes’ and ‘emissions of criteria air pollutants’. In addition, 35 of the technologies had productivity or product quality benefits (Worrell *et al.*, 2002). Inclusion of quantified co-benefits in an energy-conservation supply curve for the US iron and steel industry doubled the potential for cost-effective savings (Worrell *et al.* 2003). In many situations a range co-benefits result from improving efficiencies at the useful energy level. Long term efficiency approaches by process substitution relying on major innovations are likely to become increasingly important as existing technology options reach full market penetration.

Technology RDD&D is carried out by both governments (public sector) and companies (private sector). Ideally, the roles of the public and private sectors will be complementary. Flannery (2001) argued that it is appropriate for governments to identify the fundamental barriers to technology and find solutions that improve performance, including environmental, cost and safety performance, and perhaps customer acceptability; but that the private sector

should bear the risk and capture the rewards of commercializing technology. Studies by Luiten and Blok (2003a, b) have shown that a better understanding of the technology and the development process cultivating ‘champions’ for technology development and is essential in the design of effective government support of technology development. In its analysis of its Accelerated Technology scenarios, IEA (2006a), as well as the estimate of the 2030 potential discussed above, found that end-use energy efficiency, much of it in the industrial sector, contributed most to mitigation of CO<sub>2</sub> emissions from energy use. It accounted for 39–53% of the projected reduction. However, IEA countries spent only 17% of their public energy R&D budgets on energy-efficiency (IEA, 2005).

## **VI. Conclusions**

Industry contributes directly and indirectly about 37% of the global greenhouse gas emissions. Total energy-related industrial emissions have grown by 65% since 1971.

Full use of available mitigation options is not being made in either industrialized or developing nations due to a number of barriers like limited access to capital, lack of management attention, insufficient availability of knowledge or qualified service providers. Although industry has almost continuously improved its energy efficiency over the past decades, energy efficiency remains the most cost-effective option for GHG mitigation for the next decades. Reduction of non-CO<sub>2</sub> GHGs and energy efficiency are the least cost options. It proved to be difficult to estimate the potential for energy efficiency improvement on a global scale. Only few regional or global studies have been undertaken since the IPCC Third Assessment Report (IPCC, 2001). Key uncertainties in the projection of mitigation potential and cost in 2030 are: The rate of technology development and

diffusion; The cost of future technology; Future energy and carbon prices; The level of industry activity in 2030; and Policy drivers, both climate and non-climate.

Key gaps in knowledge are: baseline energy intensity for specific industries, especially in transition economies; the potential energy efficiency improvement potential in non-energy-intensive industries; quantification of co-benefits; sustainable development implications of mitigation options; and the impact of consumer preferences. Further research is recommended to improve the knowledge base and improve our understanding of the mechanisms to realize energy efficiency and greenhouse gas mitigation opportunities in the industrial sector.

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